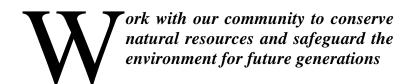
Carl Mosher, Director

M I S S I O N



#### City Service Areas

**Environmental and Utility Services** 

#### Core Services

#### Manage Potable Water

Develop, operate and maintain the City's municipal potable water system

#### Manage Recycled Water

Develop, operate and maintain a recycled water system that reduces effluent to the Bay and provides a reliable and high quality alternative water supply

# Manage Recycling and Garbage Services

Collect, process and dispose of solid waste to maximize diversion from landfills and protect public health, safety and the environment

#### Manage Urban Runoff Quality

Protect the health of the South Bay watershed through regulatory programs that prevent pollution from entering the storm sewer system and waterways

#### Manage Wastewater

Manage wastewater for suitable discharge into the South San Francisco Bay and for beneficial reuse to protect the environment and public health

# Protect Natural & Energy Resources

Promote enhanced air quality, environmentally responsible land use, and conservation of water and energy resources

Strategic Support: Public Education, Long Range Planning, Employee Services, Facility Management, Financial Management, Information Technology Services, Clerical Support, and Materials Management

# Department Budget Summary

	2002-2003 Actual 1	2003-2004 Adopted 2	2004-2005 Forecast 3	2004-2005 Adopted 4	% Change (2 to 4)
Dollars by Core Service					
Manage Potable Water	\$ 13,820,636	\$ 17,476,077	\$ 17,418,491	\$ 17,387,790	(0.5%)
Manage Recycled Water	3,053,359	3,924,837	3,632,125	3,497,658	(10.9%)
Manage Recycling and Garbage Services	52,584,313	59,277,084	60,021,672	59,785,001	0.9%
Manage Urban Runoff Quality	4,641,854	5,242,786	4,811,397	4,815,871	(8.1%)
Manage Wastewater	46,797,447	48,579,939	49,828,696	50,438,852	3.8%
Protect Natural and	2,775,995	5,172,614	4,449,881	3,112,852	(39.8%)
Energy Resources					
Strategic Support	5,799,033	6,528,321	6,574,035	6,283,557	(3.7%)
Total	\$ 129,472,637	\$ 146,201,658	\$ 146,736,297	\$ 145,321,581	(0.6%)
Dollars by Category					
Personal Services					
Salaries/Benefits	\$ 34,944,840	\$ 39,807,132	\$ 41,172,519	\$ 41,059,020	3.1%
Overtime	961,595	786,510	786,510	786,510	0.0%
Subtotal	\$ 35,906,435	\$ 40,593,642	\$ 41,959,029	\$ 41,845,530	3.1%
Non-Personal/Equipment	93,566,202	105,608,016	104,777,268	103,476,051	(2.0%)
Total	\$ 129,472,637	\$ 146,201,658	\$ 146,736,297	\$ 145,321,581	(0.6%)
Dollars by Fund					
General Fund	\$ 1,419,832	\$ 1,558,269	\$ 1,848,284	\$ 1,433,836	(8.0%)
Integrated Waste Mgmt.	51,919,734	58,564,127	59,314,755	59,429,378	1.5%
Sewer Svc & Use Charge	1,702,646	1,769,592	1,873,339	1,848,943	4.5%
SJ/SC Treatment Plant Oper.	55,455,231	60,823,552	60,751,433	59,720,713	(1.8%)
Storm Sewer Operating	4,923,794	5,670,226	5,234,594	5,219,380	(8.0%)
Water Utility	13,493,488	17,227,911	17,213,038	17,168,477	(0.3%)
Capital Funds	557,912	587,981	500,854	500,854	(14.8%)
Total	\$ 129,472,637	\$ 146,201,658	\$ 146,736,297	\$ 145,321,581	(0.6%)
Authorized Positions	442.50	 444.50	444.50	 443.50	(0.2%)

## **Budget Reconciliation**

(2003-2004 Adopted to 2004-2005 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Prior Year Budget (2003-2004):	444.50	146,201,658	1,558,269
Base Adjustments			
One-Time Prior Year Expenditures Deleted			
Rebudget: Integrated Waste Management Infrastructure		(948,000)	0
Rebudget: Mercury TMDL Study		(200,000)	0
Rebudget: Storm Water Data Modeling		(100,000)	0
Rebudget: Video Conferencing		(100,000)	0
Rebudget: Urban Runoff Pollution Prevention Outreach		(65,000)	0
Rebudget: Plant Shift Supervisor Vehicle		(35,000)	0
Rebudget: Million Solar Roofs Grant		(5,992)	(5,992
Street Sweeping Signage		(452,000)	0
One-Time Prior Year Expenditures Subtotal:	0.00	(1,905,992)	(5,992
echnical Adjustments to Costs of Ongoing Activities			
Salary / benefit changes and the following		1,096,469	1,989
position reallocations:			
<ul> <li>1.0 Environment Inspector II to Marketing and</li> </ul>			
Public Outreach Representative II			
- 1.0 Microbiologist to Biologist			
<ul> <li>1.0 Marketing and Public Outreach Representative I to</li> </ul>			
Marketing and Public Outreach Representative II			
- 1.0 Staff Specialist to Staff Technician			
<ul> <li>1.0 Sr. Analyst to Administrative Officer</li> </ul>			
- 2.0 Plant Attendant to 2.0 Plant Mechanic			
- 1.0 Plant Attendant to Maintenance Assistant			
- 1.0 Deputy Director to Assistant Director			
- 1.0 Assistant Environmental Services Specialist to			
Associate Environmental Services Specialist			
- 1.0 Environmental Services Specialist to Planner II			
General Fund Rebalancing Plan Actions			
(Approved by City Council 8-26-03, see Appendices for more	info)		
- Vehicle operations and maintenance costs		(21,851)	
<ul> <li>Yard Waste Collection / Street Sweeping contract adjustments</li> </ul>	5	(502,401)	
Multi-Family Dwellings contract adjustments		1,012,530	
Single-Family Dwellings contract adjustments		767,497	
In-Lieu Fee Adjustment		478,149	
PG&E Grant for the Sillicon Valley Energy Collaborative Progr	am	294,018	294,01
Public Area Recycling adjustment		51,449	
COLA for custodial services at the Plant		4,692	
Changes in water contingency, costs, and customer base		(101,366)	
Changes in vehicle / equipment replacement costs		(500,000)	
Changes in vehicle operations and maintenance costs		(142,149)	(
Changes in overhead		(71,406)	(

## Budget Reconciliation (Cont'd.)

(2003-2004 Adopted to 2004-2005 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Base Adjustments (Cont'd.)			
Technical Adjustments to Costs of Ongoing Activities (Cont'd.)			
Changes in gas and electricity costs		75,000	0
Technical Adjustments Subtotal:	0.00	2,440,631	296,007
2004-2005 Forecast Base Budget:	444.50	146,736,297	1,848,284
Investment/Budget Proposals Approved	_		
Manage Potable Water			
Environmental & Utility Services CSA			
- Environmental Services Department Efficiency Savings	(0.00)	(20,000)	0
- Water Pollution Control Plant Staffing	(0.06)	(7,701)	0
<ul> <li>Vehicle Maintenance Funding Reduction</li> <li>Manage Recycled Water Subtotal:</li> </ul>	(0.06)	(3,000) ( <b>30,701)</b>	0 <b>0</b>
Managa Dagvalad Water			
Manage Recycled Water Environmental & Utility Services CSA			
- Water Pollution Control Plant Staffing	(0.13)	(13,509)	0
Vehicle Maintenance Funding Reduction	(0.13)	(1,000)	0
- Marketing Communications Outreach		(119,958)	0
Manage Recycled Water Subtotal:	(0.13)	(134,467)	0
Manage Recycling and Garbage Services Environmental & Utility Services CSA			
- Water Pollution Control Plant Staffing	(0.83)	(67,563)	0
- Garbage and Recycling Funding Shift		0	(311,558)
<ul> <li>Community Based Organization Funding Reduction</li> </ul>		(77,596)	(71,496)
- Marketing Communications Outreach		(67,512)	0
- Integrated Waste Management Composting Program		(24,000)	0
Manage Recycling and Garbage Services Subtotal:	(0.83)	(236,671)	(383,054)
Manage Urban Runoff Quality Environmental & Utility Services CSA			
- Water Pollution Control Plant Staffing	(0.50)	(34,526)	0
Vehicle Maintenance Funding Reduction	(0.50)	(34,526)	0
- Rebudget: Pesticide Use Tracking System		40,000	0
Manage Urban Runoff Quality Subtotal:	(0.50)	4,474	0

## Budget Reconciliation (Cont'd.)

(2003-2004 Adopted to 2004-2005 Adopted)

	Positions	All Funds (\$)	General Fund (\$)
Investment/Budget Proposals Approved (Cont'd.)	_		
Manage Wastewater			
Environmental & Utility Services CSA			
- Water Pollution Control Plant Staffing	4.52	390,844	0
- Vehicle Maintenance Funding Reduction		(25,688)	0
- Environmental Services Department Efficiency Savings		(89,000)	0
- Rebudget: Water Efficient Technology Rebate Program		304,000	0
- Rebudget: Watershed Protection Clean-Up		30,000	0
Manage Wastewater Subtotal:	4.52	610,156	0
Protect Natural and Energy Resources			
Environmental & Utility Services CSA			
- Water Pollution Control Plant Staffing	(2.00)	(207,814)	0
- Water Efficiency Program		(910,821)	0
- Environmental Services Department Efficiency Savings	(0.50)	(51,394)	(31,394)
- Marketing Communications Outreach		(167,000)	0
Manage Urban Runoff Quality Subtotal:	(2.50)	(1,337,029)	(31,394)
Strategic Support			
Environmental & Utility Services CSA			
- Environmental Services Department Efficiency Savings	(0.50)	(197,836)	0
- Water Pollution Control Plant Staffing	(1.00)	(91,642)	0
- Vehicle Maintenance Funding Reduction	,	(1,000)	0
Strategic Support Subtotal:	(1.50)	(290,478)	0
Total Investment/Budget Proposals Approved	(1.00)	(1,414,716)	(414,448)
2004-2005 Adopted Budget Total	443.50	145,321,581	1,433,836

# Departmental Position Detail

Position	2003-2004 Adopted	2004-2005 Adopted	Change
Account Clerk II	3.00	3.00	-
Accountant II	4.00	3.00	(1.00)
Accounting Technician	2.00	2.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	3.00	1.00
Air Conditioning Mechanic	2.00	2.00	-
Analyst I/II	13.00	13.00	-
Aquatic Toxicologist	1.00	1.00	-
Assistant Director	0.00	1.00	1.00
Assistant Environmental Services Specialist	1.00	0.00	(1.00)
Assistant Heavy Diesel Equipment Operator Mechanic	3.00	3.00	-
Associate Engineer	12.00	12.00	_
Associate Engineering Technician	2.00	2.00	
Associate Environmental Services Specialist	2.00	3.00	1.00
Biologist	3.00	4.00	1.00
Chemist	6.00	6.00	1.00
Chemist PT	1.00	1.00	
Cross Connection Specialist	1.00	1.00	
Custodian	4.00	4.00	<u>_</u>
Deputy Director	4.00	3.00	(1.00)
Director Environmental Services	1.00	1.00	(1.00)
			<u> </u>
Division Manager	4.00	4.00	
Electrical Maintenance Supervisor	1.00	1.00	- 0.00
Electrician	7.00	9.00	2.00
Engineer II	2.00	2.00	-
Engineering Maintenance Services Water Pollution Control	1.00	1.00	-
Engineering Technician II	5.00	5.00	- (4.00)
Environment Inspector II	28.00	27.00	(1.00)
Environment Inspector, Assistant	3.00	3.00	-
Environment Inspector, Senior	1.00	1.00	-
Environmental Compliance Officer	1.00	1.00	-
Environmental Services Program Manager	3.00	3.00	-
Environmental Services Specialist	32.00	28.00	(4.00)
Equipment Maintenance Machinist	1.00	1.00	-
Financial Analyst	1.00	1.00	-
Geographic Information Systems Specialist	1.00	1.00	
Heavy Diesel Equipment Operator Mechanic	13.00	13.00	-
Heavy Diesel Equipment Supervisor	1.00	1.00	-
Heavy Equipment Operator	7.00	7.00	-
Instrument Control Supvr	1.00	1.00	-
Instrument Control Technician	8.00	8.00	-
Laboratory Technician II	14.00	14.00	-
Laboratory Supervisor	1.00	1.00	-
Maintenance Assistant	0.00	1.00	1.00
Marketing & Public Outreach Mgr	1.00	1.00	-
Marketing & Public Outreach Rep I	2.00	1.00	(1.00)
Marketing & Public Outreach Rep II	4.00	4.00	, ,

# Departmental Position Detail (Cont'd.)

Position	2003-2004 Adopted	2004-2005 Adopted	Change
Microbiologist	2.00	1.00	(1.00)
Network Engineer	1.00	1.00	-
Network Technician II	1.00	1.00	-
Office Specialist II	14.00	13.00	(1.00)
Office Specialist II PT	0.50	0.50	-
Painter Supervisor Water Pollution Control	1.00	1.00	-
Painter Water Pollution Control	7.00	7.00	-
Planner II	0.00	1.00	1.00
Plant Assistant General Operations Supervisor	1.00	1.00	-
Plant Attendant	7.00	4.00	(3.00)
Plant General Operations Supervisor	1.00	1.00	-
Plant Mechanic	19.00	26.00	7.00
Plant Mechanical Supervisor	1.00	1.00	
Plant Operator	38.00	38.00	-
Plant Shift Supervisor	6.00	6.00	
Principal Accountant	1.00	1.00	-
Principal Engineering Technician	1.00	1.00	
Principal Office Specialist	6.00	6.00	
Principal Water Systems Technician	2.00	2.00	
Process and Systems Specialist II	2.00	2.00	
Program Manager II	1.00	1.00	
Research Chemist	2.00	2.00	
Research Microbiologist	1.00	1.00	
Sanitary Engineer UR	9.00	9.00	_
Secretary	2.00	2.00	
Senior Account Clerk	6.00	6.00	
Senior Accountant	5.00	5.00	
Senior Air Conditioning Mechanic	1.00	1.00	_
Senior Analyst	5.00	4.00	(1.00)
Senior Construction Inspector	2.00	2.00	-
Senior Custodian	1.00	1.00	
Senior Engineer	7.00	7.00	
Senior Engineering Technician	2.00	2.00	
Senior Heavy Diesel Equipment Operator Mechanic	3.00	3.00	
Senior Heavy Equipment Operator	1.00	1.00	_
Senior Office Specialist	15.00	15.00	
Senior Plant Mechanic	4.00	4.00	
Senior Plant Operator	14.00	14.00	
Senior Process and Systems Specialist	2.00	2.00	
Senior Warehouse Worker	1.00	1.00	
Senior Water Meter Reader	1.00	1.00	
Senior Water Systems Technician	2.00	2.00	
Staff Specialist	7.00	5.00	(2.00)
Staff Technician	1.00	2.00	1.00
Supervising Environmental Services Specialist	10.00	10.00	-
Systems Control Supervisor	1.00	1.00	-

# Departmental Position Detail (Cont'd.)

Position	2003-2004 Adopted	2004-2005 Adopted	Change
Warehouse Worker I	3.00	3.00	-
Warehouse Worker II	1.00	1.00	-
Water Meter Reader	2.00	2.00	-
Water Systems Technician	9.00	9.00	-
Yard Master	1.00	1.00	-
Total Positions	444.50	443.50	(1.00)